



*Faculty Hospital Na Bulovce*

# Economical stabilization and development THB

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- Presentation content:
  - General information about THB
  - Starting position in year 2005
  - Economic imbalance reasons
  - Economic stabilization implements
  - Present condition
  - Expectant economic development
  - Result



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### General information about THB

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- Founder – Health service department CR
- Holding 70% Prague, 30% state
- Numer of beds 1113
  - Acute - care beds 75
- Number of employees 1940
- Number of hospitalization 51000
- Number of ambulatory examination 525000



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## General information about THB

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- Fundamental fields
  - Infective care
  - Oncology care
  - Traumatology care
- Specific care
- Sobering – up station
  - Toušeň resort



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### **General information about FNB**

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- **Next activities:**
  - **Educational activities 1.,2.,3. LF UK,IPVZ**
  - **Coprology and research**
  - **Grants**
  - **Clinical studies**
  - **Expert activities**



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### General information about THB - 2006

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- Hospitalization costs 36 000 Kč
- Average SFN 50 600 Kč
- Maximum SFN 92 000 Kč
- Revenues (without grant)  
1,6 mld. Kč
- About cca 30% except General  
health insurance company



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# Economic imbalance reasons

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- Nonestablished IS – lack of presenting for Health institution
- Fixation of remunerate amount (1997 was changed from performance system to flat refunds)
- Investment strategy
- Grant policy
- Insufficient system of cost optimization



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## Stabilization implements

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- Appreciation of existing situation and its reasons
- Economics audit
  - Audit IS
  - Safety audit



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## Stabilization tools

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- Creation of organizational and personal premises
- New rules of organization
- Creation of business – capital sector
- Consolidation IS
  - Selection procedure for all designated positions





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## Stabilization tools

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- In the area of IS :
  - Implementation of actual NIS on all of workplaces including electronic prescription
  - Special SW based on DRG on positions of:
    - Top management
    - Leadership of individual workplace
    - All health employees indicating health insurance



## Stabilization tools

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- Creation of income strategy in General health insurance company and its realization
  - Maximum refund achievement according to flat payment
  - Elimination of sanction and regulation deduction
  - New capacity contracts



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## Stabilization tools

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- Income consolidation except General health insurance company
- New workplace of preventative care
- Above standard care refundation
- Foreignes
- Clinical studies
- Expert activities
- Grants
- Alcohol test, drugs



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# Economic stability and development THB

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- Expenses optimalization
  - Drug policy
    - Prescribed drug
    - Separately charging drugs and health means
    - Drug flat - rate
  - Cost limits
    - Personal cost
    - Material cost
    - Indirect cost
  - Purchases optimalization
  - Purchases plans



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# Present condition

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- Revenue growth from General health insurance company (2005 – 2007 43%)
- Total revenue growth 33% (without discharge from debts)
- Increase of case - mix index about 0,2%
- Low costs per one hospitalization (38 tis.Kč)
- The lowest cost per one bed (teaching and regional hospitals)



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# Present condition

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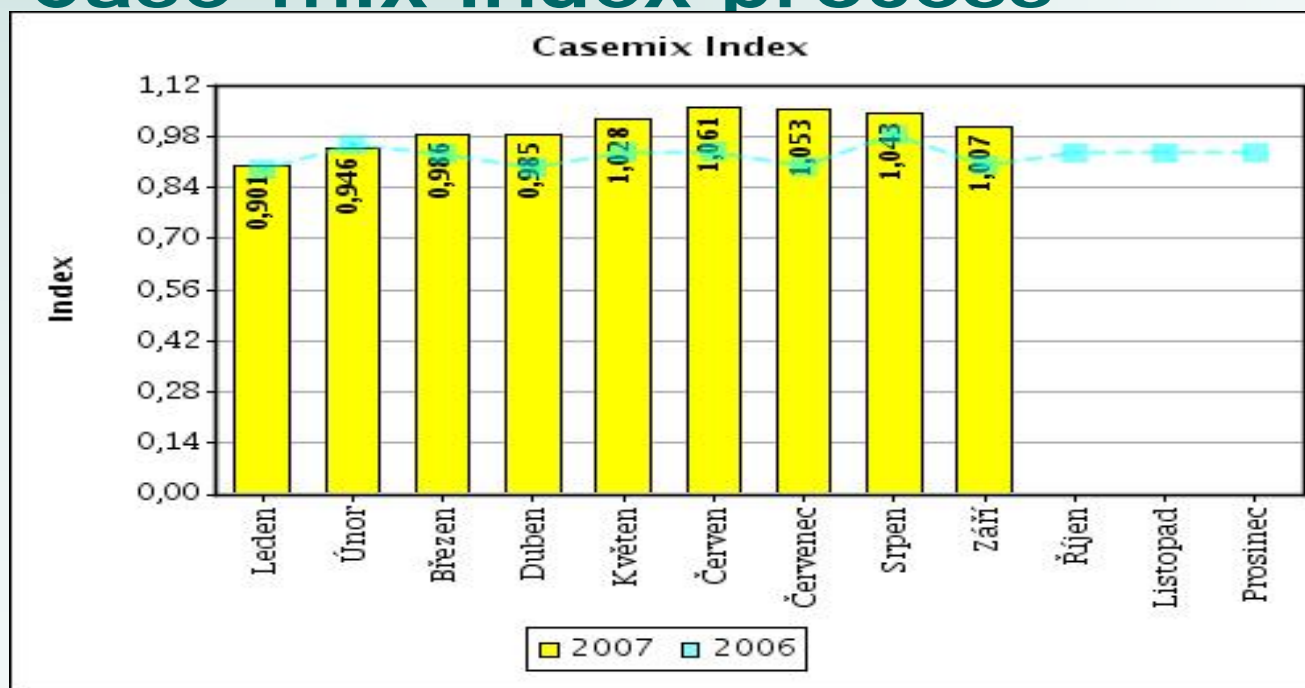
- Established and operating NIS at all workplaces
- Established DRG system at all workplaces
- Better declaration
  - DRG (increase of incidental DG 2,5x)
  - Separately drugs and material payment
  - Performances



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# Present condition

## •Case-mix index process





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## Development expectation

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- Main targeted THB is:
  - To increase revenues above average in comparison to identical hospital
  - To increase quality of providing health care
  - To preserve cost on consistent level
  - To implement technical and instrument equipment restoration
  - To pay all liabilities during 2 years, which are after their validity time





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# Expectant development

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- Economic expansion strategy:
  - To establish contracts based on performance way of payments (DRG)
  - To change contemporary behaviour in flat way of payments – to increase production together with the constant level of costs and quality
  - To extend fee based services offers
  - To extend health care of the foreigners
  - To apply sources expect General health insurance company – sanitary – social beds
  - European instruments
  - Private instruments in the frame of PPP



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### **Result**

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**Economical stability is pivotal and very important part of the whole hospital expansion. Building up of providing health care and quality increase is not easy to be reach without a convenient economical conditions.**